



**FRED MALEK**

ward's Kennedy Institute of Politics on "The Art and Politics of Public Management."

**Q.** One of the most ruthless hatchet men of the Nixon Administration was Fred Malek, whose job it was to fire and punish so-called "enemies." What has happened to this sweet fellow?—*B. Maxwell, Columbia, S.C.* **MAY 2 1976**

**A.** Malek is a vice president with the Marriott Corp., one of Nixon's leading supporters. Malek also teaches a course at Har-