REPORT OF ADMINISTRATIVE-UNOFFICIAL () OFFICIAL () EFFICIENCY RATING REGULAR () PROBATIONAL ()

WEISBERG, Harol (Name of employ OIR-DRA		- Brazil	Control of the Contro	ade)	
	Study the instructions in the Re No. 3823A.	ating Official'	8 Guide, C. S. C. For	m CHECK ONE:	
MARK EMPLOYEE V if adequate if weak	Underline the elements which are Rate only on elements pertinent t a. Do not rate on elements in i istrative, supervisory, or b. Rate administrative, super elements in italics.	e especially in o the position talics except planning posit visory, and	nportant in the position for employees in admitions,	n. Administrative, n. supervisory, or planning	
+ if outstanding	elements in <i>italics</i> .	TOTAL STATE		All others	
(1) Maintenance of eq	ulpment, tools, instruments.	(91)	Effetinences in nlas	mine hand an army	
(2) Mechanical skill.			(21) Effectiveness in planning broad programs(22) Effectiveness in adapting the work program.		
(3) Skill in the application of techniques and pro-			(22) Effectiveness in adapting the work program broader or related programs.		
cedures.			Effectiveness in devi		
(4) Presentability of work (appropriateness of arrangement and appearance of work) (5) Attention to broad phases of assignments.			 (24) Effectiveness in laying out work and establis ing standards of performance for subord nates. 		
(6) Attention to pertinent detail.		(25)	Effectiveness in dire	cting, reviewing, and checoordinates.	
(7) Accuracy of operations. (8) Accuracy of final results.		(26)	Effectiveness in instructing, training, an developing subordinates in the work.		
(9) Accuracy of judgments or decisions.			Effectiveness in promoting high working moral		
(10) Effectiveness in presenting ideas or facts. (11) Industry.		(28)	Effectiveness in determining space, personne and equipment needs.		
(12) Rate of progress on or completion of assignments. (13) Amount of acceptable work produced. (Is mark based on production records?)		(29)	(29) Effectiveness in setting and obtaining adherence to time limits and deadlines(30) Ability to make decisions.		
based on product (14) Ability to organize		(31)	Effectiveness in d authority to act.	elegating clearly defin	
-1 (15) Effectiveness in others.	meeting and dealing with	ST	ATE ANY OTHER ELEM	HENTS CONSIDERED	
(16) Cooperativeness.		CAN			
(17) Initiative. (18) Resourcefulness.		(A)			
(18) Resourcefulness, (19) Dependability,		(B)			
(20) Physical fitness for the work.		(0)			
		(C) .			
Devlat	STANDARD lone must be explained on reverse side of th	la form		Adjective Rating	
Plus marks on all underlined elements, and check marks or b other elements rated. Check marks or better on all elements rated, and plus marks		etter on all	Adjective Rating R	ating too	
		on at least	Excellent		
nair of the underlined cleme	Inte-		Very Good	antonita a	
Check marks or better on a majority of underlined elements, and performance overcompensated by outstanding performance.			Good	eviewing official	
Jheck marks or better on a n	najority of underlined elements, a neated by outstanding performance	nd all weak	Fair		
Minus marks on at least half	of the underlined elements.		Unsatisfactory		
Dennis	Jh. Dozes Relii	T Cring	windy chief	March 21, 19	
	MARCE BE	Jun Cl	W/ DRA	3/21/47	
Reviewed by J MANY (Signature o	(reviewing official)	_ (Title)	7 300D	(Pate)	

REPORT OF EFFICIENCY RATING

The 1946 Element Pattern Chart was used in the

preparation of this rating.

Administrative Officer

DRA

DRA - Mr. Hussey

April 25, 1947

DRA - Mr. Dozer

Efficiency Rating of Harold Weisberg

The subject of his efficiency rating I explained to him today that I have handed in an efficiency rating of "Good" for him. I said that I have discussed his situation with the Executive Officer of CIR. Mr. Opsata, who told me that if we give Mr. Welsberg an efficiency rating of "Good" he cannot put pressure upon DP to transfer him out of IRA. Mr. Opsata told me that a "Good" efficiency rating means that we regard Mr. Welsberg as doing adequate work for a 2-1 and that with such a rating Mr. Welsberg sannot be transferred to another line of work or downgraded in his field, which course would be mandatory if he is given an "Unsatisfactory" rating.

I told Mr. Weisberg that, since during the period covered by the efficiency rating his work had consisted almost entirely of the one draft report on "activities of Franco Agents in the Other American Republics, I, Argentina", his efficiency rating was based largely upon that report and that I regarded it simply as a "good" saper not worthy of a P-5. I said further that he ought to reckon with the possibility that when the jobs in DRA are set up he may not be able to qualify for a P-5 position, on the basis of his background and performance. Since he had already indicated a willingness to be transferred out of DRA I told him that he himself would have to take the initiative with DP. He said that he would do so.

Mr. Neisberg insisted that there are extenuating circumstances which excuse his lack of productiveness and the merely "good" quality of his work in DRA. He informed me that when he receives his efficiency rating he intends to appeal it.

co: Mr. Opsata Mr. Kibler

Mr. Weisberg

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INFORMATION

(1) INTERPRETATION OF EFFICIENCY RATING

Excellent (E) means that performance in every important phase of the work was outstanding and there was no weakness in performance in any respect. Very Good (VG) means that performance in at least half of the important phases of the work was outstanding and there was no weakness in performance in any respect. Good (G) means that performance met requirements from an over-all point of view. Fair (F) means that performance did not quite measure up to requirements from an over-all point of view. Unsatisfactory (U) means that performance in a majority of important phases of the

work did not meet job requirements.

(2) SIGNIFICANCE OF EFFICIENCY RATINGS

An efficiency rating of "Good", "Very Good", or "Excellent" is necessary in order to receive a periodic within-grade salary advancement. Such rating will permit periodic salary advancement by successive steps up to and including the top of the grade.

An efficiency rating "Fair" requires a one-step salary reduction if an employee's pay rate is above the middle rate for his grade (the fourth step in six-rate grades). If the rate of compensation is equal to or below such middle salary rate, it is not subject to reduction on that account.

An employee whose efficiency rating is "Unsatisfactory" is not permitted to remain in his position. He must be assigned to a position more nearly commensurate with his ability, either (1) in the same line of work, in which case the position must be in a lower classification grade and his rate of compensation must not be in excess of the middle rate for such grade, or (2) in some other line of work for which he is qualified, in which case he is considered as having received a new appointment to the extent that his rate of compensation must be at the minimum rate for such grade and he must begin a new probationary period; or if no suitable vacancy is available he must be separated from the service for inefficiency. A probationary employee, assigned to a position of lower classification grade, begins a new probationary period in the new position.

(3) INSPECTION AND APPEALS

If you have any questions regarding your efficiency rating, the appeals procedure, or the inspection of the adjective ratings of other employees, it is suggested that you discuss the matter with your immediate supervisor, or the Division of Departmental Personnel (DP), extension 2432. Although specific information should be secured from your supervisor or DP, the following general points may be helpful:

- a. You are entitled to see the final adjective ratings (not the rating forms) of all Departmental employees; these ratings will be available for inspection in DP, Room 114, Walker-Johnson Building on official work days.
- b. If you believe your rating is wrong, an appeal may be filed with the Department's Efficiency Rating Committee. Such an appeal must be sub-